

ENERGY FOR THE WORLD. OPPORTUNITY FOR PAPUA NEW GUINEA

PNG LNG PLANT SITE NEWSLETTER



Looking back, moving forward

Yow-Yeen Lee, PNG LNG Plant Senior Project Manager

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A Site to Behold
This scenic view of the plant and jetty site, taken July 2011, gives an overall view of where we've been and where we're going.

To the Plant Site Family:

It's that time of year when many of us are wondering, "Just where has this past year gone?" Whether we view it as a chapter closing or a new chapter beginning, year-end is an ideal time to reflect on the past, think about our experiences, and apply what we've learned to achieve our goals for the future.

Looking back on 2011, I am proud of what we have accomplished as a team. Developing a new plant site from the ground up and creating an environment that meets the interests of many is not easy. We faced many challenges, but working together we were able to end the year with overall good results.

Safety

In October, the Project reached 7.5 million man-hours without a lost-time incident (LTI). Two LTIs in recent weeks are reminders to us all how important it is to follow safe work practices and identify hazards. Our focus is Nobody Gets Hurt. This applies to all we do, while on and off the job. Please continue to make safety a priority; be aware of your surroundings; take a stand and report any unsafe work conditions; and never take safety for granted.

Community

In the community, we remain strongly committed to our social responsibilities. Supporting and investing in various local programs, the Project has also employed more than 2,400 PNG nationals, most coming from Lealea, Papa, Boera and Porebada.

Our Port Moresby Construction Training Facility has delivered a total of 350,000 man-hours of training, resulting in a large number of local graduates whose skills will benefit both the Project and community for years to come.

Project

On the plant site, progress is good. The camp construction is nearing completion, which means the facility will soon be able to house up to 8,000 workers.

We have completed the foundations for the two LNG storage tanks and more than one kilometre of the jetty. Work on the two process trains and associated facilities is also progressing well; and our vision of a fully operational LNG plant is beginning to take shape.

Indeed, the last year has been a busy time for everyone on the PNG LNG Project, which is why it has passed so quickly. Before we close this chapter and move to the next, I would like to extend heartfelt thanks to you all for your dedication and contributions in 2011.

To our family members, whose support gives us the strength to go forward, thank you for your contributions throughout this past year. I look forward to your ongoing support and encouragement as our plant site family follows the pace of project development.

I am confident that together we will continue to achieve great results on the Project and in the community. With that in mind, going forward, we must work towards an incident and injury free Project, where Nobody Gets Hurt.

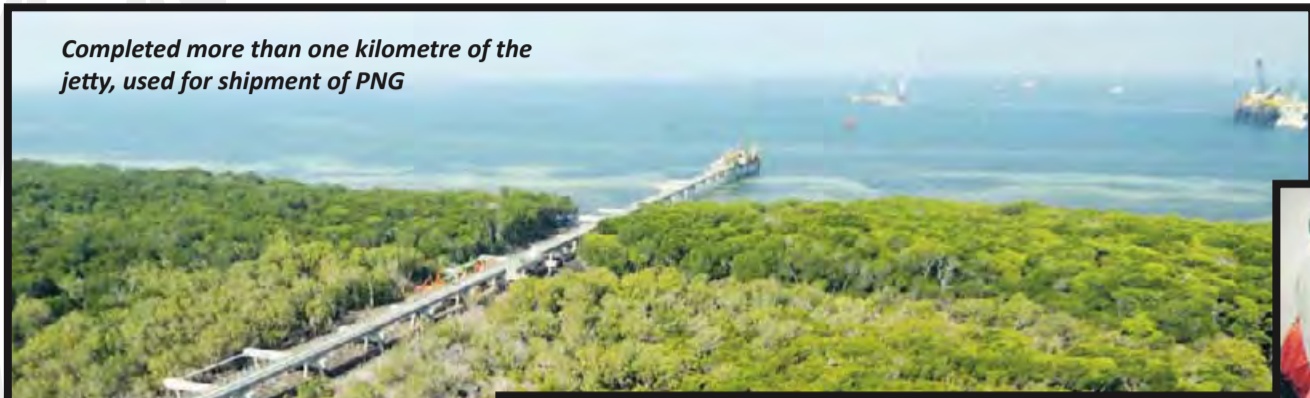
From my family to yours, very best wishes for a happy and safe holiday season.

Sincerest regards,
Yow-Yeen

Year in review

This past year has been a busy and productive time for the Project and our neighbouring communities. A big thank you goes out to everyone who helped make 2011 a success. Below are some of our accomplishments in the past year.

Completed more than one kilometre of the jetty, used for shipment of PNG



Employed more than 2,400 PNG nationals, mainly from local communities, and delivered 350,000 man-hours of training.



Started outer shell erection on both LNG tanks and roof construction on temporary supports



Rebuilt community infrastructure: bridges, health facilities, schools and meeting places



Installed Airfin Coolers on Process Train 1



Distributed mosquito nets to help prevent malaria



Started successful delivery of heavy and wide loads



Supported CJJV's National Workforce Committee



Planted mangrove nursery seedlings in the reinstatement area



Distributed Toea adventure book series to Elementary Schools around the Plant Site



Leadership greetings



Isamu Kurado
Site Director

CHIYODA -JGC JOINT VENTURE (CJJV)

First of all, I would like to extend my sincere "thank you" to everyone working hard on the LNG Plant Site this year. Next year the Site will get busier and the number of personnel working will increase. So, I request everyone to cooperate with each other as "One Team" to achieve our common objectives, especially "Nobody Gets Hurt". Merry Christmas and Happy New Year!

BAM CLOUGH JOINT VENTURE (BCJV)

On behalf of the BCJV team I would like to extend my very best wishes to the EPC3 family for the festive season and a safe road ahead, both on the project and at home. I would also like to thank EHL, CJJV and fellow Contractors individually in the support shown to us throughout the last year.

The BCJV team has accomplished 50% completion on the trestle jetty and is now well advanced on both the loading and substation platforms. We are now gearing up to install piperacks and pipework to the jetty in the New Year, I especially thank my team for the determination and professionalism they have displayed to achieve this accomplishment while displaying all the attributes of successful teamwork.

Wishing you all a safe and happy Christmas and looking forward to enjoying a successful New Year together.



Peter Webb
Site Project Manager



Manny Araja
Project Manager

CHICAGO BRIDGE & IRON (CBI)

CBI would like to wish everybody the very best for this holiday season. We hope that in the coming New Year we can continue to develop and improve our good relationship across the Project to accomplish all our goals SAFELY along with a timely completion of the Project. CBI are proud to report this year has seen virtual completion of all engineering activities, over 10,000T of materials delivered to the jobsite along with major civil engineering foundations where more than 20,000m³ of concrete has been installed to world class standards in a demanding environment. Tank roof and dent, with support of the team from EHL and CJJV, that work will continue well and lead to a successful completion.

CONSOLIDATED CONTRACTORS COMPANY (CCC)

We regard ourselves as one of the few lucky construction companies in the world to build the first PNG LNG Plant. Together, we will successfully complete and commission the Plant to world class safety and quality record. It can be achieved. We are one family and one team.



Mohamad Jabr
General Manager



Kevin Kim
Project Manager

DAEWOO E&C

We are very pleased to be a family member of this project once again and appreciate all of your cooperation to enable us to achieve all our milestones this year as scheduled. We will make every effort to be Safety recordable in 2012; we want all employees to have an enjoyable life in PNG and go home safely until the end of project with a successful project completion. We believe we can do it, "Nobody gets hurt," "It's possible!" I hope you have a great Christmas and wish you and your families a very happy and healthy 2012 New Year.

NIPPON EXPRESS (NEX)

It was challenging work, but we have achieved transportation and heavy lift work this year! Our next challenge is how to get progress during the rainy season. We achieve it with good management, good teamwork, and good communication this year and throughout the Project. Merry Christmas and Happy New Year!



Hiroyuki Saito
Project Manager



Laurence Gossett
General Manager

RED SEA HOUSING

As the holiday season approaches, Red Sea Housing is also fast approaching the end of its project at the PNG LNG site. In the next month, we will have completed the fifth largest residential village in Papua New Guinea that will house up to 8,000 residents. We are proud that we have the lowest incident rate with more than 2.7 million man hours without a lost-time incident (LTI). As we tell the Red Sea family every day, No One Gets Hurts Under the Roof of Red Sea Housing! Red Sea wishes all employees and residents the best of holidays and a wonderful and safe 2012.

WAGNER

Thank you to all of our Wagner's team for their efforts in 2011. I am very proud of everyone's contributions to establish a world class Concrete Plant. We are now past halfway with the volume of concrete to be produced for the Project, and peaked with over 17,000m³ of concrete for the month of November. We look forward to an incident and injury free 2012. I wish all of Wagners and our friends at PNG LNG a Merry Christmas and a Happy New Year.



Matt Grulke
Country Manager

Business Development: working together

New Business Development Officer starting this month

On a project of this size and scope, it is very difficult to meet the needs of everyone all at once. For the past year, we have been putting strategies in place for community and business development. While we have made good progress, some community members believe we are not moving fast enough.

Success in any business venture requires planning, patience and hard work. It also needs cooperation and teamwork. With that in mind, we now have a Business Development Officer who will be working with all our neighbouring communities.

Please share your business ideas, and we will continue to do our very best to help you make a difference in your future.



Kid's Kona



Toea's Holiday Word Search

1. Iesu Keriso
2. Maria
3. Iosepa
4. hisiu
5. aonega taudia tatoi
6. Kerisimisi
7. vara dinana
8. laġani matamata
9. heġiri negava
10. moale negana
11. Betelehema
12. Ierusalem
13. harihari gaudia
14. ruma
15. dabara hebou
16. bamogu
17. peace
18. aniani



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a	o	e	v	e	g	i	r	p	t	o	n	u	y	h	a	s
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c	d	p	u	d	e	d	a	m	e	h	e	l	e	t	e	b
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